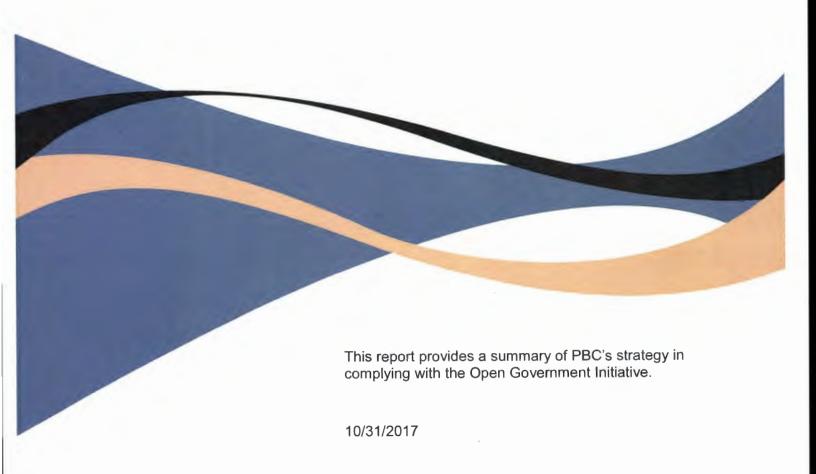


Parole Board of Canada (PBC)

Open Government Implementation Plan (OGIP)

2nd Annual Update





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Table of Contents

EXECUTIVE SUMMARY	1
APPROVALS	2
PURPOSE	3
CONTEXT	3
MANDATE	3
REGIONAL DISTRIBUTION	4
VISION STATEMENT	4
MISSION STATEMENT	4
VALUES	4
TECHNOLOGICAL ENVIRONMENT	5
CHALLENGES AND OPPORTUNITIES	5
OUTCOMES	5
GOVERNANCE STRUCTURES AND DECISION PROCESSES	6
ROLES AND RESPONSIBILITIES – DEPUTY HEAD AND INFORMATION MANAGEMENT SENIOR OFFICIAL	6
ROLES AND RESPONSIBILITIES — KEY STAKEHOLDERS	
GOVERNANCE STRUCTURE— OPEN GOVERNMENT (OG) AT PBC	9
Develop and Update Open Government Implementation Plan (OGIP)	9
Monitoring and Reporting on OG & OGIP	10
COMMUNICATION, AWARENESS, AND ENGAGEMENT	11
ANNEX "A"	12
PLANNING TABLES	12
ANNEX "B"	22
Performance Measures	22
Implementation Planning	22
Data and Information Inventories	23
Maximizing the Removal of Access Restrictions	24

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Executive Summary

Canada has a longstanding commitment to openness and accountability as a cornerstone of a strong, modern democracy. From the passing of access to information legislation over 30 years ago to current open government and proactive disclosure activities, the Government of Canada has worked to ensure transparency on federal operations to enable Canadians to hold their government accountable. The commitments included in Canada's Action Plan on Open Government 2014-16 will further progress on the delivery of transparent and accountable programs and services focused on the needs of Canadians.

The proactive release of data and information is the starting point for all other open government activity. Accordingly, the Government of Canada has firmly established an "open by default" position in its mandatory policy framework by issuing the <u>Directive on Open Government</u>.

The Parole Board of Canada (PBC) constantly strives to contribute to the Government of Canada's outcome of a safe and secure Canada and contributes to this outcome by making quality conditional release and record suspension decisions and clemency recommendations that result in the safe reintegration of offenders in the community.

In making conditional release and record suspension decisions, as well as clemency recommendations, the Board's primary objective is the long-term protection of society. In rendering its decisions, the PBC is autonomous and independent. However, its decisions are open and transparent to the public by virtue of its legislation and policies.

The main priority of the Board with respect to Open Government is to continue making decisions as transparent as possible and sharing data and information in an open and transparent manner, while ensuring that the data and information shared is not detrimental to the Board's protection of society mandate. Therefore, great care must be taken in selecting what data and information can be shared and what should be held for the safety of the Canadian public.

The Open Government Implementation Plan (OGIP) and its updates will be published according to the following schedule:

Deliverable #	Deliverable	Release Date
6.4.2	PBC's Original OGIP	October 2015
6.4.6	1 st Annual Update to PBC's OGIP	October 2016 ¹
6.4.7	2 nd Annual Update to PBC's OGIP	October 2017
6.4.8	3 rd Annual Update to PBC's OGIP	October 2018
6.4.9	4 th Annual Update to PBC's OGIP	October 2019

¹ On March 3, 2017, PBC's Information Management Committee (IMC) agreed that the unfinished 1st Annual update (OGIP deliverable 6.4.6) would not be completed. It was incomplete due to the transition to a new PBC Open Government Project Team. The Open Government Project Team (OGPT) was instructed to move right to completing the 2nd annual update to PBC's OGIP for an October 2017 release.

V3.7. October 2017

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Approvals

Eric Mc Mullen Date

Eric Mc Mullen
Information Management Senior Official
Director, Corporate Services
Parole Board of Canada

OCT 12 2017

Talal Dakalbab

Executive Director General Parole Board of Canada

2017-10-13

Harvey Cenaiko Chairperson

Parole Board of Canada

Date

Purpose

This document describes the PBC's plan to complete activities and deliverables aligned to the requirements of the <u>Directive on Open Government</u>, in order to achieve full compliance by the March 31st 2020 implementation deadline.

The objective of the Directive is to maximize the release of government information and data of business value to support transparency, accountability, citizen engagement, and socio-economic benefits through reuse, subject to applicable restrictions associated with privacy, confidentiality, and security (Directive on Open Government, Section 5.1).

The expected results of the *Directive on Open Government* (Section 5.2) are that Canadians are able to find and use Government of Canada information and data:

- to support accountability;
- to facilitate value-added analysis;
- to drive socio-economic benefits through reuse;
- to support meaningful engagement with their government.

Context

Mandate

The Parole Board of Canada (PBC) is an agency within the Portfolio of Public Safety Canada which also includes the Royal Canadian Mounted Police (RCMP), the Canadian Security Intelligence Service (CSIS), the Canada Border Services Agency (CBSA) and the Correctional Service of Canada (CSC).

The Board is an independent administrative tribunal that has exclusive authority under the <u>Corrections and Conditional Release Act</u> to grant, deny, cancel, terminate or revoke day parole and full parole. The PBC may also order certain offenders to be held in prison until the end of their sentence. This is called detention during the period of statutory release. In addition, the Board makes conditional release decisions for offenders in provinces and territories that do not have their own parole boards. Only the provinces of Ontario and Quebec have their own parole boards that have authority to grant releases to offenders serving less than two years in prison.

The Board is also responsible for making decisions to order, refuse to order and revoke record suspensions under the <u>Criminal Records Act</u> and the <u>Criminal Code of Canada</u>. A <u>record suspension</u> is a formal attempt to remove the stigma of a criminal record for people who, having been convicted of an offence, have satisfied the sentence and remained crime free. The Board also makes recommendations for the exercise of clemency through the Royal Prerogative of Mercy.

The Parole Board of Canada (PBC) is headed by a Chairperson who reports to Parliament, through the Minister of <u>Public Safety Canada</u>. The Minister, however, does not have statutory authority to give direction to the Chairperson or other members of the PBC in the exercise of

V3.7. October 2017 3

their decision-making powers regarding the conditional release of offenders. This structure helps to ensure the PBC's impartiality and the integrity of the parole decision making process.

Outcomes of the PBC daily work can be found in the annual <u>Performance Monitoring Reports</u>. The report provides performance results and statistical information for the past five years on parole and other conditional release programs.

Regional Distribution

The Board has approximately 475 full-time equivalents (FTE) serving 10 provinces and three territories.

The PBC's national office is located in Ottawa and there are five regions in six offices:

Atlantic Region: Moncton (New Brunswick)

Quebec Region: Montreal (Quebec)

Ontario/Nunavut Region: Kingston (Ontario/Nunavut)

Prairie Region: Saskatoon (Saskatchewan) and Edmonton (Alberta)

Pacific Region: Abbotsford (British Columbia)

The Appeal Division of the Board is also located in the national office.

Vision Statement

As an independent administrative tribunal, the Parole Board of Canada contributes to making communities safer.

Mission Statement

The Parole Board of Canada, as part of the criminal justice system, makes independent, quality conditional release and record suspension decisions and clemency recommendations, in an open and accountable manner, while respecting the rights and dignity of both offenders and victims, in accordance with its statutory responsibilities and authorities.

Values

- a) Respect We respect the inherent potential and rights of all members of society.
- b) Openness, Integrity, and Accountability We are committed to openness, integrity and accountability in the execution of our mandate.
- c) <u>Excellence</u> We achieve the Parole Board of Canada's Mission through the contributions of qualified individuals working in a continuous learning environment.

Technological Environment

Since April 2007, PBC has been involved in a partnership with Correctional Service Canada (CSC) for IT-related services, ranging from compliance, support, procurement, and program management.

Thus, CSC maintains PBC's information databases for both program-oriented and internal services business activities.

CSC also hosts PBC's shared drives and intranet Website where unstructured information is stored and posted.

Challenges and Opportunities

Although PBC is willing to be as transparent as possible by releasing data and information, we need to be extremely prudent with our approach. The data and information that PBC holds is of great sensitivity and will need to be carefully assessed before a decision is made to release it. The process of anonymization will definitely need to be carefully applied on what will be deemed as releasable data and/or information.

Furthermore, we need to respect our mission statement which stipulates that we are committed in respecting the rights and dignity of both offenders and victims, in accordance with its statutory responsibilities and authorities. The release of datasets and information must also comply with the Acts of Parliament, policies and other legal obligations which have been put in place for reasons of public safety and individual privacy.

The PBC Information Management team and the Correctional Service Canada Information Technology team will be working closely together to ensure the protection and privacy of the information.

Outcomes

The main outcomes that the PBC is expecting from implementing the *Directive on Open Government* are the following:

- Supporting accountability by increasing the transparency of the PBC's decisions and decision-making processes, which constitutes one of the main pillars of the PBC's Program Alignment Architecture (P 1.2 Conditional Release Openness and Accountability);
- Optimizing the value and reusability of the institution's data and information;
- Optimizing the protection of the institution's data and information through increased awareness of ownership, privacy, confidentiality, and security considerations; and
- Facilitating information and data gathering for researchers in the fields of criminology, psychology, philosophy, law-enforcement, sociology, etc.

V3.7. October 2017 5

Governance Structures and Decision Processes

The following sub-sections describe the governance structures and decision processes that support open government and how those responsibilities are delegated and fulfilled within the institution.

Roles and Responsibilities – Deputy Head and Information Management Senior Official

The governance of the PBC's Open Government Implementation Plan (OGIP) is informed by the responsibilities identified for the Information Management Senior Official (IMSO) and Deputy Head (DH) in sections 6 (Requirements), 7 (Monitoring and Reporting Requirements), and 8 (Consequences) of the Directive on Open Government.

The responsibilities of the Chairperson (PBC's Deputy Head), Executive Director General, and IMSO are as follows:

a. Chairperson of the Parole Board of Canada (PBC):

- Designates the Information Management Senior Official (IMSO) to meet requirements under Section 6 of the *Directive on Open Government*;
- Approves the initial Open Government Implementation Plan (OGIP) and subsequent annual updates.

b. Executive Director General (EDG):

 Provides feedback and pre-approval of the Open Government Implementation Plan (OGIP) and its subsequent annual updates prior to submission to the Chairperson for final approval.

c. The Information Management Senior Official (IMSO):

- Provides monthly status report to the EDG.
- Reviews the OGIP, provides feedback and presents it to the EDG
- As stated in Section 6 of the Directive on Open Government, the IMSO is responsible for:
- Maximizing the release of Government of Canada open data (structured data) and open information (unstructured documents and multi-media assets) under an open and unrestrictive license designated by the Treasury Board of Canada Secretariat as outlined in Appendix B;
- Ensuring that open data and open information is released in accessible and reusable formats via Government of Canada websites and services designated by the Treasury Board of Canada Secretariat;
- Establishing and maintaining comprehensive inventories of data and information resources of business value held by the department to determine their eligibility and priority, and to plan for their effective release;
- Developing, posting to the designated website, implementing, and annually updating a departmental Open Government Implementation Plan (OGIP) as outlined in Appendix C;
- Maximizing the removal of access restrictions on departmental information resources of enduring value prior to transfer to Library and Archives Canada as part of planned disposition activities; and

- Ensuring that open government requirements in sections 6.1 to 6.5 of this directive are integrated in any new plans for procuring, developing, or modernizing departmental information applications, systems, or solutions in support of the delivery of programs and services.
- As stated in Section 7.1 of the Directive on Open Government, the IMSO is responsible for:
- Overseeing the implementation and monitoring of this directive in their department;
- Working with key stakeholders, including heads of communications, chief information officers (CIOs), departmental security officers (DSOs), data owners, functional specialists, and access to information and privacy coordinators to ensure the implementation of this directive;
- Bringing to the deputy head's attention any significant difficulties, gaps in performance or compliance issues, and developing proposals to address them;
- Ensuring that corrective actions are taken to address instances of non-compliance. Corrective actions can include additional training, changes to procedures and systems, and other measures as appropriate; and
- Reporting any performance or compliance issues to the Chief Information Officer Branch of the Treasury Board of Canada Secretariat.

Roles and Responsibilities - Key Stakeholders

The roles and responsibilities for key stakeholders as they relate to the Open Government Implementation Plan (OGIP) are as follows:

a. The Open Government Team (OGPT):

- Drafts the Open Government Implementation Plan (OGIP), updates plan on a yearly basis, publish it internally and uploads the plan on the Open Government Portal if and when required:
- Drafts Data Release Plan and Information Release Plan;
- Analyses changes in project plan, performance, governance structures, etc.;
- Incorporates changes in priorities;
- Updates, modifies, reviews project plan, deliverables and other project management documents;
- Ensures that all milestones and deliverables (data and information inventories, release protocols, removal of access restrictions) are met toward full compliance with the Directive;
- Participates at symposiums and in consultation sessions such as working groups.
- o Consults with internal and external stakeholders;
- Support Data Owners through the process of gathering and populating data and information by providing them with the necessary tools and procedures;
- Completes quality monitoring to evaluate performance and progress;
- o Provides monthly reports to the Information Management Committee (Steering Committee) which includes statistical data that supports the team's justification in requesting additional funding and human resources to ensure PBC is compliant with the Open Government initiative and
- Updates the Open Government iNet page as required.

b. IM Committee (also the Open Government Steering Committee)

- Oversees the governance of the Open Government Implementation Plan (OGIP) at the PBC.
- Reviews and pre-approves all documents and tools created by the Open Government Project Team (OGPT) to deliver the requirements of the Open Government Directive.

c. PBC Data owners:

 Contribute to the data inventory, information inventory and data release plan as subject matter experts.

d. PBC Offices of Primary Interest (OPIs):

o Provide feedback on information and data related to their own area of expertise.

e. PBC Stakeholders:

Are not necessarily data owners or OPIs, but may be called upon to participate in consultations regarding certain milestones and deliverables of the Open Government Implementation Plan (OGIP) as subject matter experts.

f. CSC-IT Resources:

 As part of the Master Service Agreement on IT Services between PBC and Correctional Service Canada (CSC), resources from various areas in Information Technology (database administrators, application developers, IT Security Specialists, etc.) assist PBC in meeting the requirements of the Open Data and Open Information aspect of the Directive.

g. CSC-IM Resources:

- Assists in the decision-making process of releasing or not data shared by CSC and PBC.
- Grants or denies authorization to release data when shared by CSC and PBC.

h. Public Affairs Division:

 Coordinates responses to public inquiries related to PBC's published data and information.

i. Access to information and privacy (ATIP) Team Lead:

- Participates in discussions including providing support and guidance on criteria for release of information and data.
- Conducts a Privacy Impact Assessment if required.
- Supports the OGPT if privacy breaches inadvertently occur, following the release of open data and/or open information.

ii. Communications Advisor:

 Supports the OGPT in developing a communication plan on the Open Government initiative.

Contracting Advisor:

 Where applicable, ensures that the Directive on Open Government is integrated in PBC's procurement processes.

j. Legal services:

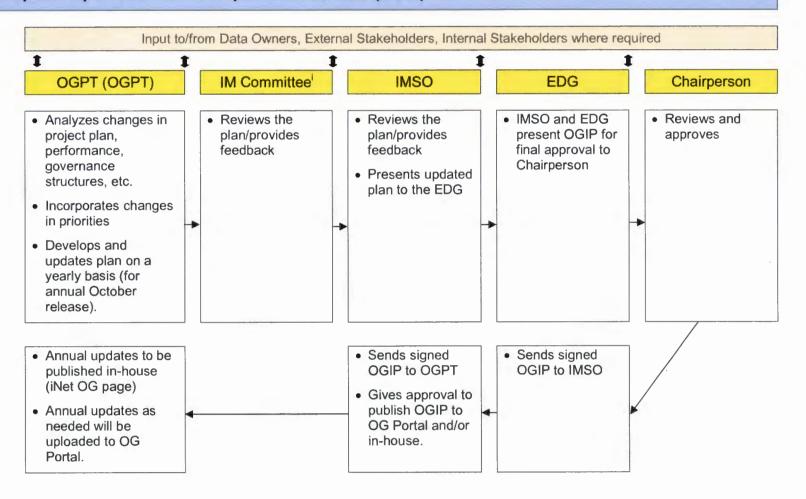
- Provide advice to PBC on the legal requirements and related risks.
- Provide legal guidance on PBC internal release process.

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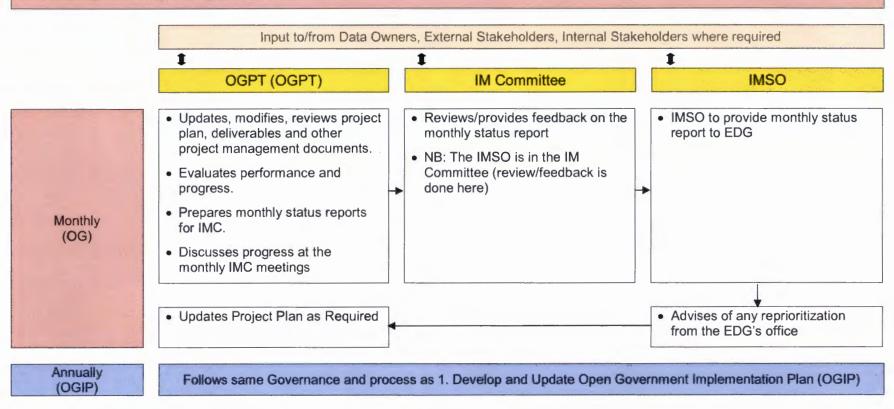
Governance Structure- Open Government (OG) at PBC

PBC's Governance Structures and key processes related to developing and updating the Open Government Implementation Plan (OGIP) and then monitoring and reporting on Open Government is detailed in the following tables.

Develop and Update Open Government Implementation Plan (OGIP)



Monitoring and Reporting on OG & OGIP



Communication, Awareness, and Engagement

An Open Government (OG) iNet page was created and was embedded into PBC's current IM page. All tools, guidelines and processes created to date by the PBC's OGPT is available on the new OG iNet page for our programs and services to refer to as we build our dataset inventory and gather the metadata for the upload to the OG portal. A message will be sent to all PBC employees announcing the launch of the new OG iNet page by the end of October. This new page will also provide background information to all PBC employees on the requirements of the *Directive on Open Government*, including the specific roles and responsibilities each internal and external stakeholder has to play for PBC to reach its milestones.

V3.7, October 2017

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ANNEX "A"

Planning Tables

Planning Table A: Directive on Open Government Requirements

Planning assumptions:

- The Open Government Project Team (OGPT) consists of 7 full-time employees of various levels (CR04, AS01, AS02, AS03, AS04, AS05) dedicating part-time hours to the Open Government initiative; and
- CSC-IT resources fall under the Master Service Agreement between PBC and CSC for IT Services.

Reference	Compliance Requirement	Deliverables / Milestones	Lead	Activities	Actual Start Date	Actual End Date	TBS Target date	Resources (Human and Financial)	Status
			IMSO	- 6.1.1.1 - Include data inventory	February 2017		October 2018		In Progress
			IMSO	6.1.1.2 Collaborate with CSC and data owners on establishing a timeline and a process for data release	February 2017		October 2018	- CSC-IT resource(s) - PBC data owners	In Progress
		6.1.1 PBC's Data Release Plan	IMSO	- 6.1.1.3 - Develop the Data Release Plan	February 2017		October 2018	- OGPT - ATIP	In Progress
	Maximizing the release of Government of Canada data and		IMSO	- 6.1.1.4 - Obtain approval from IM Committee and IMSO	February 2017		October 2018	- Legal	In Progress
OG 6.1	information under an open and unrestrictive licence designated by the Treasury Board of Canada Secretariat		IMSO	6.1.1.5 Publish Data Release Plan on PBC OG iNet page	February 2017		October 2018		In Progress
	Secretariat	6.1.2 PBC's Information Release Plan	IMSO	- 6.1.2.1 - Include information inventory			October 2018		Not Started
			IMSO	6.1.2.2 Collaborate with ATIP, Data Owners, OPIs and CSC on establishing a timeline and a process for information release		March 2020	- CSC-IT resource(s) - PBC data owners - OGPT - ATIP - Legal	Not Started	
			IMSO	- 6.1.2.3 - Develop the Information Release Plan			March 2020		Not Started
			IMSO	- 6.1.2.4 - Obtain approval from IM Committee and IMSO		March 2020		Not Started	
			IMSO	- 6.1.2.5 - Publish the Information Release Plan on PBC OG iNet page			March 2020	•	Not Started

Reference	Compliance Requirement	Deliverables / Milestones	Lead	Activities	Actual Start Date	Actual End Date	TBS Target date	Resources (Human and Financial)	Status			
		6.2.1	IMSO	6.2.1.1 Consult with TBS to confirm accessible and reusable formats specifications	2017-09-25		Not Specified	- TBS - CSC-IT resource(s)	In progress			
		Listing of accessible and reusable formats (for data and information) to be used at PBC		formats (for data and information) to be	formats (for data and information) to be	IMSO	6.2.1.2 Develop PBC Open Government and Open Data Guidelines and Standards 6.2.1.3			Not Specified	PBC data owners Public Affairs division IM Committee	Dependent on the completion of Deliverable/Milestone 6.3. & 6.3.4
			IMSO	Obtain approval from IM Committee and IMSO			Not Specified	- IMSO				
		6.2.2 Conversion process(es) for data identified for release whose native format is not accessible and reusable	IMSO	- 6.2.2.1 - Develop with the assistance of CSC, the Open Data Guidelines and Standards	2017-09-10		Not Specified	- CSC-IT resource(s) - OGPT	In progress Dependent on the completion of Deliverable/Milestone 6.2.			
		6.2.3 Conversion process(es) for information identified for release whose native format is not accessible and reusable	IMSO	 6.2.3.1 Develop with the assistance of CSC, Open Information Guidelines and Standards 			Not Specified	- CSC-IT resource(s) - OGPT	Not started Dependent on the completion of Deliverable/Milestone 6.2.			
			IMSO	 6.2.4.1 Develop a draft process for data publication in collaboration with the ATIP group 			Not Specified	- CSC-IT resource(s) - OGPT - Public Affairs division	Not started Dependent on the completion of Deliverable/Milestone 6.1.			
DOG 0 0	Ensuring that open data and open information is released in accessible		6.2.4 Release process to support the	6.2.4 Release process to support the	IMSO	6.2.4.2 Work with CSC on the process for releasing data	2017-09-27		Not Specified	CSC-IT resource(s)OGPT	In progress Dependent or the completion of Deliverable/Milestone 6.1	
OOG 6.2	and reusable formats via Government of Canada websites and services designated by the TBS				IMSO	- 6.2.4.3 - Send draft to CSC and ATIP for input.			Not Specified	- CSC-IT resource(s) - OGPT - Public Affairs division	Not started Dependent on the completion of Deliverable/Milestone 6.1	
			IMSO	- 6.2.4.4 - Revise drafts and write final version		Not Specified	- OGPT - IMSO - IM Committee	Not started Dependent on the completion of Deliverable/Milestone 6.1				
			IMSO	6.2.4.5 Obtain IM Committee and IMSO approval			Not Specified	- OGPT - IM Committee - IMSO	Not started Dependent on the completion of Deliverable/Milestone 6.1.1			
		6.2.5 Release process to support the publication of PBC's information		IMSO	 6.2.5.1 Develop a draft process for information publication in collaboration with the ATIP group 		Not Specified	- CSC-IT resource(s) - OGPT - Public Affairs division	Not started Dependent on the completion of Deliverable/Milestone 6.1			
			IMSO	6.2.5.2 Work with CSC on a technical process for release			Not Specified - CSC-IT resource(s) - OGPT		Not started Dependent on the completion of Deliverable/Milestone 6.1			
			IMSO	- 6.2.5.3 - Send draft to CSC and ATIP for input.			Not Specified	CSC-IT resource(s)OGPTPublic Affairs division	Not started Dependent on the completion of Deliverable/Milestone 6.			

Reference	Compliance Requirement	Deliverables / Milestones	Lead	Activities	Actual Start Date	Actual End Date	TBS Target date	Resources (Human and Financial)	Status
			IMSO	- 6.2.5.4 - Revise drafts and write final version	The sea of	,	Not Specified	- OGPT - IMSO - IM Committee	Not started Dependent on the completion of Deliverable/Milestone 6.1.2
			IMSO	6.2.5.5 - Obtain IM Committee and IMSO approval	description of the second of t		Not Specified	- OGPT - IMSO - IM Committee	Not started Dependent on the completion of Deliverable/Milestone 6.1.2
			IMSO	6.3.1.1 Develop Call Letter for PBC Stakeholders and CSC to collect feedback impacting data inventory	January 2017	April 2017	October 2016	- OGPT	Completed
			IMSO	6.3.1.2 Request and obtain feedback from PBC Stakeholders and CSC	January 2017	April 2017	October 2016	- OGPT	Completed
	6.3.1 Methodo		IMSO	6.3.1.3 Review input from CSC and PBC Stakeholders *involves going back for clarification until we have all that is required to review	January 2017	April 2017	October 2016	- OGPT - CSC IT resource(s) - External Stakeholders	Completed
		Methodology for establishing a data inventory	IMSO	6.3.1.4 Draft Work plan for the methodology development using TBS Guidance on Completing	January 2017	April 2017	October 2016	- OGPT	Completed
	Faceble to a section of the section		IMSO	- 6.3.1.5 - Get draft work plan reviewed	January 2017	April 2017	October 2016	- OGPT - IMSO - IM Committee	Completed
DOC 6.3	Establishing and maintaining comprehensive inventories of data and information resources of business value held by the		IMSO	- 6.3.1.6 - Modify draft to produce final version	January 2017	April 2017	October 2016	- OGPT - IMSO - IM Committee	Completed
DOG 6.3	department to determine their eligibility and priority, and to plan for their effective release		IMSO	- 6.3.1.7 - Have final version reviewed	January 2017	April 2017	October 2016	- OGPT - IMSO - IM Committee	Completed
	their effective folicase		IMSO	- 6.3.1.8 - Get IMSO approval	January 2017	April 2017	October 2016	- OGPT - IMSO - IM Committee	Completed
	6.3.2 Methodology for establish information inventory		IMSO	- 6.3.1.9 - Save Final Version in Repository	January 2017	April 2017	October 2016	- OGPT	Completed
			IMSO	6.3.2.1 Develop Call Letter for PBC Stakeholders and CSC to collect feedback impacting information inventory			October 2018	- OGPT	Not Started
		Methodology for establishing an	IMSO	6.3.2.2 Request and obtain feedback from PBC Stakeholders and CSC			October 2018	- OGPT	Not Started
			IMSO	6.3.2.3 Review input from CSC and PBC Stakeholders *Involves going back for clarification until we have all that is required to review			October 2018	- OGPT - CSC It resources - External Stakeholders	Not Started

Reference	Compliance Requirement	Deliverables / Milestones	Lead	Activities	Actual Start Date	Actual End Date	TBS Target date	Resources (Human and Financial)	Status
	;		IMSO	6.3.2.4 Draft Work plan for the methodology development using TBS Guidance on Completing			October 2018	- OGPT	Not Started
			IMSO	- 6.3.2.5 - Get draft work plan reviewed			October 2018	- OGPT - IMSO - IM Committee	Not Started
			IMSO	- 6.3.2.6 - Modify draft to produce final version	grada construction of the		October 2018	- OGPT - IMSO - IM Committee	Not Started
			IMSO	- 6.3.2.7 - Have final version reviewed			October 2018	- OGPT - IMSO - IM Committee	Not Started
			IMSO	- 6.3.2.8 - Get IMSO approval			October 2018	- OGPT - IMSO - IM Committee	Not Started
			IMSO	- 6.3.2.9 - Save Final Version in Repository			October 2018	- OGPT	Not Started
		-	IMSO	- 6.3.3.1 - Develop work plan	January 2017		October 2016	- OGPT	In Progress /Late
			IMSO	 6.3.3.2 Conduct consultations with CSC, Data Owners and Data Warehouse 	January 2017		October 2016	- CSC-IT resource(s) - OGPT	In Progress /Late
			IMSO	- 6.3.3.3 - For each database, identify data owners	June 2016	October 2017	October 2016	- OGPT	Completed
		6.3.3 Data inventory (detailed, itemized list(s) that describe the volume, scope and	IMSO	- 6.3.3.4 - Draft partial data inventory	January 2017	September 2017	October 2016	PBC data ownersOGPT	Completed
		complexity of the data held by PBC	IMSO	 6.3.3.5 Validation round with CSC and PBC data owners 	January 2017		October 2016	OGPTCSC-IT resource(s)Data Owners	In Progress /Late
			IMSO	- 6.3.3.6 - Final version	January 2017		October 2016	- OGPT	In Progress /Late
			IMSO	- 6.3.3.7 - Obtain approval from IM Committee and IMSO	January 2017		October 2016	- OGPT - IM Committee - IMSO	In Progress /Late
		6.3.4	IMSO	- 6.3.4.1 - Develop work plan			October 2018	- OGPT	Not started Dependent on the completion of Deliverable/Milestone 6.3
		Information inventory (detailed,	IMSO	- 6.3.4.2 - Conduct consultations with PBC OPIs			October 2018	- PBC data owners OGPT	Not started Dependent on the completion of Deliverable/Milestone 6.
	information held by PBC)	IMSO	- 6.3.4.3 - Draft inventory			October 2018	- PBC data owners - OGPT	Not started Dependent on the completion of Deliverable/Milestone 6.	

Reference	Compliance Requirement	Deliverables / Milestones	Lead	Activities	Actual Start Date	Actual End Date	TBS Target date	Resources (Human and Financial)	Status
			IMSO	- 6.3.4.4 - Validation round with PBC OPIs			October 2018	- PBC data owners - OGPT - PBC OPIs	Not started Dependent on the completion of Deliverable/Milestone 6.3.2
			IMSO	- 6.3.4.5 - Final version	Brown and School of the second		October 2018	- OGPT	Not started Dependent on the completion of Deliverable/Milestone 6.3.2
			IMSO	- 6.3.5.1 - Develop PBC Open Data inventory			October 2016	- PBC OPIs - CSC-IT resource(s) - Data Owners - OGPT	Not started/Late Dependent on the completion of Deliverable/Milestone 6.3.3
		6.3.5	IMSO	- 6.3.5.2 - update template	deburger for an encode con-		October 2016	- OGPT	Not started/Late Dependent on the completion of Deliverable/Milestone 6.3.3
		Renewal process(es) to maintain the currency of PBC's data inventory	IMSO	- 6.3.5.3 - Determine the appropriate review cycle	And the control of th		October 2016	- PBC OPIs - Data Owners - OGPT	Not started/Late Dependent on the completion of Deliverable/Milestone 6.3.3
			IMSO	- 6.3.5.4 - Implement process	And the second s		October 2016	OGPT	Not started/Late Dependent on the completion of Deliverable/Milestone 6.3.3
			IMSO	- 6.3.6.1 - Develop PBC Open Information inventory			October 2018	- PBC OPIs - CSC-IT resource(s) - Data Owners - OGPT	Not started Dependent on the completion of Deliverable/Milestone 6.3.4
		6.3.6 Renewal process(es) to maintain the	IMSO	- 6.3.6.2 - Update template			October 2018	- OGPT	Not started Dependent on the completion of Deliverable/Milestone 6.3.4
		currency of PBC's information inventory	IMSO	- 6.3.6.3 - Determine the appropriate review cycle			October 2018	- PBC OPIs - Data Owners - OGPT	Not started Dependent on the completion of Deliverable/Milestone 6.3.4
			IMSO	- 6.3.6.4 - Implement process			October 2018	- OGPT	Not started Dependent on the completion of Deliverable/Milestone 6.3.4
		6.3.7 Assets included in the data inventory	IMSO	6.3.7.1 Based on data inventory, evaluate assets for eligibility and priority for release, following consultations with CSC-IT and PBC OPIs	January 2017		October 2016	- PBC OPIs - CSC-IT resource(s) - OGPT	In Progress/Late Dependent on the completion of Deliverable/Milestone 6.3.3
		are evaluated to determine their eligibility and priority for release	IMSO	6.3.7.2 Include evaluation as appendix in data inventory	January 2017		October 2016	- OGPT	In Progress/Late Dependent on the completion of Deliverable/Milestone 6.3.3

Reference	Compliance Requirement	Deliverables / Milestones	Lead	Activities	Actual Start Date	Actual End Date	TBS Target date	Resources (Human and Financial)	Status
		6.3.8 Assets included in the information	IMSO	6.3.8.1 Based on information inventory, evaluate assets for eligibility and priority for release, following consultations with PBC OPIs			October 2018	- PBC OPIs - CSC-IT resource(s) - OGPT	Not started Dependent on the completion of Deliverable/Milestone 6.3.4
		inventory are evaluated to determine their eligibility and priority for release	IMSO	6.3.8.2 Include evaluation as appendix in information inventory	The second secon		October 2018	- OGPT	Not started Dependent on the completion of Deliverable/Milestone 6.3.4
		6.4.1 Governance structures are in place to oversee the implementation of PBC's OGIP	IMSO	6.4.1.1 Evaluate if PBC IM Committee is sufficient to oversee implementation of OGIP or if a Steering Committee needs to be established	January 2017	April 2017	October 2015	- IMSO - IM Committee - OGPT	Completed
			IMSO	6.4.1.2 Develop Terms of Reference including mandate for new committee, if applicable	January 2017	April 2017	October 2015	- IM Committee - OGPT	Completed
			IMSO	6.4.1.3 Develop appropriate Governance for OGIP	January 2017	April 2017	October 2015	- OGPT	Completed
			IMSO	6.4.1.4 Obtain approval from IM Committee and IMSO	January 2017	April 2017	October 2015	- OGPT - IM Committee - IMSO	Completed
		6.4.2 PBC's Open Government Implementation Plan (OGIP) is completed	IMSO	- 6.4.2.1 - Write draft plan	October 2014	October 2016	October 2015	- OGPT	Completed
	Developing, posting to the designated website, implementing,		IMSO	- 6.4.2.2 - Revisions & final draft	October 2014	October 2016	October 2015	- IMSO - IM Committee - OGPT	Completed
DOG 6.4	and annually updating a departmental Open Government		IMSO	- 6.4.2.3 - Have plan translated	October 2014	October 2016	October 2015	- OGPT	Completed
	Implementation Plan (OGIP)		IMSO	- 6.4.2.4 - Ensure plan is posted to Open.Canada.ca	October 2014	October 2016	October 2015	- OGPT	Completed
			IMSO	- 6.4.3.1 - Prepare briefing note	October 2014	October 2016	October 2015	- IMSO - IM Committee	Completed
		6.4.3 Signatures in section 2 (Approvals) of PBC's OGIP	IMSO	- 6.4.3.2 - Present to EDG for recommendation	October 2014	October 2016	October 2015	 IMSO Executive Director General 	Completed
		. 2330011	IMSO	- 6.4.3.3 - Present to Chairperson for signature	October 2014	October 2016	October 2015	- Executive Director General	Completed
		6.4.4	IMSO	- 6.4.4.1 - Assess needs for resources	November 2015	November 2015	October 2015	 IMSO Executive Director General IM Committee 	Completed
		PBC's OGIP is staffed and funded	IMSO	- 6.4.4.2 - Request funding in Operational plan for fiscal year 2016-17	November 2015	November 2015	October 2015	- IMSO - Executive Director General - Chairperson	Completed

V3.7, October 2017

Reference	Compliance Requirement	Deliverables / Milestones	Lead	Activities	Actual Start Date	Actual End Date	TBS Target date	Resources (Human and Financial)	Status
		6.4.5 Monitoring and reporting processes for assessing progress and maintaining	IMSO	6.4.5.1 Monitor and report progress on PBC OGIP to IM Committee /Steering Committee members	April 2017	June 2017	October 2015	- IM Committee - OGPT	Completed
		the currency of the PBC's OGIP	IMSO	6.4.5.2 Include report in second annual OGIP update	April 2017	June 2017	October 2015	- OGPT	Completed
			IMSO	6.4.6.1 Request funding in Operational plan for fiscal year 2017-18	August 2016	September 2016	October 2016	- IMSO - Executive Director General - Chairperson	Completed
			IMSO	6.4.6.2 - Update plan with input from CSC and PBC stakeholders	August 2016	N/A	October 2016	- IMSO - IM Committee - OGPT	Completed
		6.4.6 PBC's first annual update to the OGIP	IMSO	- 6.4.6.3 - Have updated plan translated	August 2016	N/A	October 2016	- OGPT	Completed
			IMSO	6.4.6.4 Have updated plan approved by the Chairperson	August 2016	N/A	October 2016	IMSO IM Committee Executive Director General	Completed
			IMSO	6.4.6.5 Ensure revised plan is posted to Open.Canada.ca	August 2016	N/A	October 2016	- OGPT	Completed
			IMSO	 6.4.7.1 Request funding in Operational plan for fiscal year 2018-19 	August 2017	September 2017	October 2017	IMSOExecutive Director GeneralChairperson	In Progress
			IMSO	- 6.4.7.2 - Review and update plan	April 2017	September 2017	October 2017	- IMSO - IM Committee - OGPT	Completed
		6.4.7 PBC's second annual update to the	IMSO	 6.4.7.3 Obtain approval from IM Committee and IMSO 	June 2017	October 31st	October 2017	- IMSO - IM Committee - OGPT	Completed
		OGIP	IMSO	- 6.4.7.4 - Have updated plan translated		October 31st	October 2017	- OGPT	Completed
		6.4.8 PBC's third annual update to the OGIP	IMSO	 6.4.7.5 Obtain approval of final plan from the Chairperson 		October 31st	October 2017	- IMSO - IM Committee - Executive Director General	Completed
			IMSO	 6.4.7.6 Ensure revised plan is posted on both the PBC OG iNet page and Open.Canada.ca 	-	October 31st	October 2017	- OGPT	Completed
			IMSO	6.4.8.1 Request funding in Operational plan for fiscal year 2019-20			October 2018	IMSO Executive Director General Chairperson	Not started
			IMSO	- 6.4.8.2 - Review and update plan			October 2018	- IMSO - IM Committee - OGPT	Not started

Reference	Compliance Requirement	Deliverables / Milestones	Lead	Activities	Actual Start Date	Actual End Date	TBS Target date	Resources (Human and Financial)	Status		
		7-1-1-1	IMSO	6.4.8.3 Obtain approval from IM Committee and IMSO	A Company of the Comp		October 2018	- IMSO - IM Committee - OGPT	Not started		
			IMSO	- 6.4.8.4 - Have updated plan translated			October 2018	- OGPT	Not started		
			IMSO	6.4.8.5 Obtain approval of final plan from the Chairperson	CII NORMAN TANAN T		October 2018	- IMSO - IM Committee - Executive Director General	Not started		
			IMSO	6.4.8.6 Ensure revised plan is posted on both the PBC OG iNet page and Open.Canada.ca			October 2018	- OGPT	Not started		
			IMSO	6.4.9.1 Request funding in Operational plan for fiscal year 2019-20			October 2019	IMSOExecutive Director GeneralChairperson	Not started		
			IMSO	- 6.4.9.2 - Review and update plan			October 2019	- IMSO - IM Committee - OGPT	Not started		
		6.4.9	IMSO	- 6.4.8.3 - Obtain approval from IM Committee and IMSO			October 2019	- IMSO - IM Committee - OGPT	Not Started		
		PBC's fourth annual update to the OGIP	IMSO	- 6.4.9.4 - Have updated plan translated			October 2019	- OGPT	Not started		
					IMSO	6.4.9.5 Obtain approval of final plan from the Chairperson			October 2019	- IMSO - IM Committee - Executive Director General	Not started
			IMSO	6.4.9.6 Ensure revised plan is posted on both the PBC OG iNet page and Open.Canada.ca			October 2019	- OGPT	Not started		
		6.5.1 Methodology for the removal of access	IMSO	6.5.1.1 Work plan for the methodology development			October 2017	- CSC-IT resource(s) - Data Owners - OGPT	Not started Dependent on the completion of Deliverable/Milestone 6.3.3		
DOG 6.5	Maximizing the removal of access restrictions on departmental		IMSO	6.5.1.2 Revisions with input from CSC and PBC stakeholders, and LAC			October 2017	- CSC-IT resource(s) - Data Owners - OGPT	Not started Dependent on the completion of Deliverable/Milestone 6.3.3		
	information resources of enduring value prior to transfer to Library and Archives Canada.	restrictions from data and information resources of enduring value prior to their transfer to the LAC	IMSO	- 6.5.1.3 - Develop drafts and final version	and the second s		October 2017	- OGPT	Not started Dependent on the completion of Deliverable/Milestone 6.3.3		
			IMSO	- 6.5.1.4 - Obtain approval from IM Committee and IMSO			October 2017	- OGPT - IMSO - IM Committee	Not started Dependent on the completion of Deliverable/Milestone 6.3.3		

V3.7, October 2017

Reference	Compliance Requirement	Deliverables / Milestones	Lead	Activities	Actual Start Date	Actual End Date	TBS Target date	Resources (Human and Financial)	Status
		6.5.2	IMSO	- 6.5.2.1 - Validation of methodology	The state of the s		October 2018	- OGPT - Data Owners	Not started Dependent on the completion of Deliverable/Milestone 6.5.1
DOG 6.6		Methodology for the removal of access restrictions from data and information resources of enduring value prior to their transfer to the LAC is integrated into PBC's disposition plans and	IMSO	- 6.5.2.2 - Integrate methodology to Disposition process			October 2018	- OGPT	Not started Dependent on the completion of Deliverable/Milestone 6.5.1
		procedures.	IMSO .	6.5.2.3 Obtain approval from IM Committee and IMSO			October 2018	- IMSO - IM Committee - OGPT	Not started Dependent on the completion of Deliverable/Milestone 6.5.1
	Ensuring that open government requirements in sections 6.1 to 6.5 of this directive are integrated in any new plans for procuring, developing, or modernizing departmental information applications, systems, or solutions in support of the delivery of programs and services	6.6.1 Governance structures are in place to ensure that the requirements of the Directive on Open Government are integrated into any new plans for procuring, developing, or modernizing departmental information applications, systems, or solutions	IMSO	 6.6.1.1 Ensure that CSC-IT, PBC's IT services provider, has integrated the requirements of the <i>Directive on Open Government</i> into any new plans for procuring, developing, or modernizing departmental information applications, systems, or solutions on behalf of or for the use of the PBC 	November 2017		March 2020	- CSC-IT resource(s)	Not started
		6.6.2 Directive on Open Government requirements are integrated into PBC's procurement process(es) for information applications, systems, and solutions	IMSO	 6.6.2.1 Consult with Contracting Advisor to integrate Directive on Open Government requirements in procurement processes for information applications, systems, and solutions (or support CSC in their processes in cases where they are responsible for procurement on behalf of the PBC) 	November 2019		March 2020	- Contracting Advisor	Not started Dependent on the completion of Deliverable/Milestone 6.6.1
		solutions	IMSO	6.6.2.2 Implement processes as a result of consultations	November 2019		March 2020	Contracting AdvisorIM CommitteeIMSOOGPT	Not started Dependent on the completion of Deliverable/Milestone 6.6.1
		6.6.3 Directive on Open Government requirements are integrated into PBC's development process(es) for information applications, systems, and solutions	IMSO	 6.6.3.1 Confirm with CSC-IT that the <i>Directive</i> Open Government requirements are integrated in development processes for information applications, systems, and solutions 	November 2019		March 2020	- CSC-IT resource(s) - OGPT	Not started Dependent on the completion of Deliverable/Milestone 6.6.1
		6.6.4 Directive on Open Government requirements are integrated into PBC's modernizing process(es) for information applications, systems, and solutions	IMSO	 6.6.4.1 Confirm with CSC-IT that the <i>Directive</i> Open Government requirements are integrated in modernizing processes for information applications, systems, and solutions 	November 2019		March 2020	- CSC-IT resource(s) - OGPT	Not started Dependent on the completion of Deliverable/Milestone 6.6.1

	7.1.1 Performance framework for the monitoring of PBC's progress against the activities and deliverables / milestones in the OGIP	IMSO
Departmental information management senior officials, as designated by the deputy heads, are	7.1.2 Progress against the activities and deliverables / milestones in the OGIP is regularly reported to the governance structures in place to oversee the implementation	IMSO
responsible for overseeing the implementation and monitoring of this directive in their department.	7.1.3 Performance framework for the monitoring of PBC's ongoing compliance to the requirements of the Directive	IMSO
	7.1.4 Process to ensure significant difficulties, gaps in performance, or compliance issues are reported to the	IMSO
	Deputy Head (DH)	IMSO

Fig. 1.1.1.1 Establish performance framework to monitor progress against activities and deliverables/milestones in the OGIP	April 2016	June 2017	October 2016	- OGPT	Completed
7.1.1.2 Fill out and include in yearly plan updates	April 2016	June 2017	October 2016	- OGPT	Completed
- 7.1.2.1 - Implement OGIP performance reporting	April 2016	June 2017	October 2016	- OGPT	Completed
- 7.1.2.2 - Report progress monthly to IM Committee/Steering Committee	April 2016	June 2017	October 2016	- OGPT	Completed
7.1.3.1 Establish performance framework to monitor progress against ongoing compliance to the requirement of the Directive	April 2018		March 2020	- IM Committee - IMSO - EDG - Chairperson	In Progress
 7.1.4.1 Review all current tools in place such as the OG Time Reporting, the OGIP, the Master Planetc in order to prepare data required to produce yearly report. 	April 2017		October 2017	- IM Committee - IMSO - EDG - Chairperson	In Progress Dependent on the completion of Deliverable/Milestone 6.4.5
7.1.4.2 Prepare Yearly report and present to the IM Committee for approval.	April 2017		October 2017	- IM Committee - OGPT - IMSO	In Progress

DOG 7.1

ANNEX "B"

Performance Measures

This section includes the Parole Board of Canada's values against pre-defined performance measures for Open Government. These measures are provided so as to gauge PBC's performance as it relates to three key initiatives: a) implementation planning, b) establishing and maintaining comprehensive inventories of data and information resources of business value, and c) maximizing the removal of access restrictions on departmental information resources of enduring value prior to transfer to Library and Archives Canada (LAC).

Note: Year 1 is from October 9th 2014 (the Directive's effective date) to October 31st 2015. Year 2 is from November 1st 2015 to October 31st 2016. Year 3 is from November 1st 2016 to October 31st 2017. Year 4 is from November 1st 2017 to October 31st 2018. Year 5 is from November 1st 2018 to March 31st 2020.

Implementation Planning

The status of PBC's planning activities and deliverables / milestones have been measured as follows:

Deliverable	e Measure	Target Status	Target Date	End Year 1 Status (Oct 2015)	End Year 2 Status (Oct 2016)	End Year 3 Status (Oct 2017)	End Year 4 Status (Oct 2018)	End Year 5 Status (Oct 2019)
	PBC's Open Government Implementation Plan (OGIP) is developed.	Y	Year 1	N	Y			
	PBC's Open Government Implementation Plan (OGIP) is approved by the Deputy Head (DH).	Date Date Status (Oct 2015) Status (Oct 2016) Status (Oct 2017)						
	PBC's Open Government Implementation Plan (OGIP) is posted to the website designated by the Treasur Board Secretariat (TBS).	Y	Year 1	N	Y			
	PBC's Open Government Implementation Plan (OGIP) is updated for Year 2.	Υ	Year 2		N			
	PBC's Year 2 update of the Open Government Implementation Plan (OGIP) is posted to the website design by the Treasury Board Secretariat (TBS).	nated	Year 2		N			1
	PBC's Open Government Implementation Plan (OGIP) is updated for Year 3.	Υ	Year 3			Υ		
OG 3.4	PBC's Year 3 update of the Open Government Implementation Plan (OGIP) is posted to the website design by the Treasury Board Secretariat (TBS).	nated	Year 3			Υ		N. C.
	PBC's Open Government Implementation Plan (OGIP) is updated for Year 4.	Υ	Year 4			ogrammation of the state of the		-
	PBC's Year 4 update of the Open Government Implementation Plan (OGIP) is posted to the website design by the Treasury Board Secretariat (TBS).	nated	Year 4	3				***************************************
1	PBC's Open Government Implementation Plan (OGIP) is updated for Year 5.	Υ	Year 5	o a very the contact of the				
	PBC's Year 5 update of the Open Government Implementation Plan (OGIP) is posted to the website design by the Treasury Board Secretariat (TBS).	nated	Year 5		-			
	PBC's Year 5 update demonstrates that the Open Government Implementation Plan (OGIP) has been full executed. The department or agency is fully compliant with the Directive on Open Government.	Y	Year 5					

Data and Information Inventories

The status of PBC's inventories, beginning in Year 2, have been measured to show both the cumulative total (T) for measures relating to PBC's inventories, data sets, and information assets, and the number of data sets and information assets added (+) since the end of the previous year, and subtracted (-) since the end of the previous year. These details help speak to the maintenance and continued growth of inventories, as well as disposition activities at PBC.

Deliverable		Measure	Target Status	Target Date	End Year 1 Status	End	l Year	r 2	End Stat	Year 3 us					End Statu	Year 5 us	
		The department or agency's methodology for establishing a data inventory is complete.	Υ	Year 1) N		N			74							
	Information Inventory Data Inventory	The department or agency's data inventory is established.	Υ	Year 2						7							
5	5	The department or agency's renewal process(es) for maintaining currency of the data inventory is complete.	Y	Year 5	N		N			N			atus				
ė,	Ď					T						End Year 4 Status		T			
2		# of data sets in the inventory				9		2		11				д	L	11	2
Jat	Jak	# of data sets analyzed to determine their eligibility and priority for release				#	#		月月	1	#	- 12	# :	#	1	9.	18
	_	# of data sets deemed eligible for release				91	E	- 1		(2)	-		12	(2)		-	4
DOG		# of data sets submitted to Treasury Board Secretariat (TBS) for release				18"	0 14	1.4	11	- 10	. 0	10	· H	# .	1	- 16	#
6.3		The department or agency's methodology for establishing an information inventory is complete.	Υ	Year 3													
2	<u> </u>	The department or agency's information inventory is established.	Y	Year 4	N		- M		1	-N-							
		The department or agency's renewal process(es) for maintaining the currency of the information inventory is complete.	Υ	Year 5	171					1		1					
	=								T								
atio a	allo	# of electronic information assets in the inventory				11.9	-	-	- 1	n.	2:	# -	#1	#	LE T	1	4:
		# of electronic information assets analyzed to determine their eligibility and priority for release				1		-4		E	=						
Inf	Ē	# of electronic information assets deemed eligible for release				17	+	一直	#	=	n .	- 1	升	#	# .	# /	#
		# of electronic information assets submitted to Treasury Board Secretariat (TBS) for release				4		-	a ^r	-	-				5	12	

V3.7, October 2017 23

Maximizing the Removal of Access Restrictions

The status of PBC's transfers of non-electronic and electronic information resources of enduring value to Library and Archives Canada (LAC), are reported as follows:

Deliverable	Measure	Target Status	Target Date	End Year 1 Status	End Year 2 Status	End Year 3 Status	End Year 4 Status	End Year 5 Status
	The department or agency's methodology for removing access restrictions from information resources of enduring value (IREV) prior to transfer to Library and Archives Canada (LAC) is complete.	Y	Year 3	- W	N			
ctions	The department or agency is maximizing the removal of access restrictions from information resources of enduring value (IREV) prior to transfer to Library and Archives Canada (LAC).	Y	Year 4	4				
stri	# of non-electronic information resources of enduring value transferred to Library and Archives Canada (LAC)			-#	. #-		3	- H
SS Soo	# of non-electronic information resources of enduring value transferred to Library and Archives Canada (LAC) # of non-electronic information resources of enduring value analyzed to determine if access restrictions can be removed prior to transfer to Library and Archives Canada (LAC) # of non-electronic information resources of enduring value whose access restrictions were removed prior to transfer to						-	
6.5 OOY	# of non-electronic information resources of enduring value whose access restrictions were removed prior to transfer to Library and Archives Canada (LAC)			#	9	9 1	- 1	2
ji.	# of electronic information resources of enduring value transferred to Library and Archives Canada (LAC)							-
Remo	# of electronic information resources of enduring value analyzed to determine if access restrictions can be removed prior to transfer to Library and Archives Canada (LAC)			#	2	A	. 4	b .
	# of electronic information resources of enduring value whose access restrictions were removed prior to transfer to Library and Archives Canada (LAC)							

¹ IM Committee (IMC) is the Open Government Steering Committee

